

## Alternative Performance Measures (APM)

### EARNINGS BEFORE INTEREST, TAXES, DEPRECIATION AND AMORTISATION (EBITDA)

in CHF millions	Note	2024	2023
<b>Revenue</b>		1'107.7	1'151.5
<b>Operating result (EBIT)</b>		80.2	120.4
EBIT margin		7.2%	10.5%
Depreciation and amortisation	7	90.6	80.2
Transformation program	4	28.5	–
<b>EBITDA before transformation program</b>		<b>199.3</b>	<b>200.6</b>
EBITDA margin adjusted		18.0%	17.4%

### RETURN ON CAPITAL EMPLOYED (ROCE)

ROCE is calculated by dividing the operating result (EBIT) by the average capital employed. The following table illustrates the ROCE calculation:

in CHF millions		2024	2023
<b>EBIT reported</b>		80.2	120.4
Transformation program	4	37.9	–
<b>EBIT before transformation program</b>		118.1	120.4
EBIT margin adjusted		10.7%	10.5%
Average capital employed		848.8	896.6
<b>Return on capital employed adjusted</b>		<b>13.9%</b>	<b>13.4%</b>

### AVERAGE CAPITAL EMPLOYED (CE)

Average capital employed according to Datwyler's definition is calculated using the average of the trade accounts receivable, inventories, property, plant and equipment excluding assets under construction, intangible assets less trade accounts payable. Averages are calculated using the balance sheet amounts per 31 December, 30 June and 31 December of the prior year divided by 3 as illustrated on the following table:

in CHF millions	31.12.2024	30.06.2024	31.12.2023	30.06.2023	31.12.2022
Trade accounts receivable	215.5	233.2	227.2	249.9	250.3
Inventories	168.5	179.3	166.7	199.4	209.0
Property, plant and equipment excluding assets under construction	478.6	507.1	504.1	542.8	510.9
Intangible assets	32.9	32.5	31.4	33.1	31.8
Trade accounts payable	–73.2	–75.9	–81.6	–89.7	–95.6
<b>Capital employed (CE)</b>	<b>822.3</b>	<b>876.2</b>	<b>847.8</b>	<b>935.5</b>	<b>906.4</b>
<b>Average capital employed</b>	<b>848.8</b>		<b>896.6</b>		

The average capital employed per 31 December 2024 is calculated using the capital employed per 31 December 2024, 30 June 2024 and 31 December 2023 dividing by 3 equalling CHF 848.8 million. Similarly, the average per 31 December 2023 equates the average of 31 December 2023, 30 June 2023 and 31 December 2022. The ROCE as presented for the Business Areas Healthcare Solutions and Industrial Solutions is calculated accordingly.

in CHF millions		Healthcare Solutions		Industrial Solutions	
		2024	2023	2024	2023
<b>EBIT reported</b>		<b>47.0</b>	<b>74.4</b>	<b>33.2</b>	<b>46.0</b>
Transformation program	<sup>3</sup>	14.8	–	23.1	–
<b>EBIT before transformation program</b>		<b>61.8</b>	<b>74.4</b>	<b>56.3</b>	<b>46.0</b>
EBIT margin adjusted		13.9%	15.9%	8.5%	6.7%
Average capital employed		441.7	466.8	401.7	422.7
<b>Return on capital employed adjusted</b>		<b>14.0%</b>	<b>15.9%</b>	<b>14.0%</b>	<b>10.9%</b>

## CAPITAL EXPENDITURES

Capital expenditures represent the additions to property, plant and equipment and intangible assets as presented in the tables of notes 14 and 15 of the consolidated financial statements (as opposed to the cash flow statement on page F08 where capital expenditures relate to cash payments only).

in CHF millions		Healthcare Solutions		Industrial Solutions		Datwyler Group	
	Note	2024	2023	2024	2023	2024	2023
Capital expenditures in property, plant and equipment	<sup>14</sup>	16.5	19.8	21.0	25.4	37.7	45.3
Capital expenditures in intangible assets	<sup>15</sup>	3.6	2.2	4.6	5.4	8.2	7.7
<b>Total capital expenditures</b>		<b>20.1</b>	<b>22.0</b>	<b>25.6</b>	<b>30.8</b>	<b>45.9</b>	<b>53.0</b>

## FREE CASH FLOW AND NET CHANGE IN CASH AND CASH EQUIVALENTS

Free cash flow equals net cash from operating activities reduced by net cash used in investing activities as presented in the cash flow statement on page F08.

in CHF millions	2024	2023	2022	2021	2020
Net cash from operating activities	171.7	194.9	118.6	183.5	185.3
Net cash used in investing activities	–43.8	–58.2	–701.5	–23.1	–69.6
<b>Free cash flow</b>	<b>127.9</b>	<b>136.7</b>	<b>–582.9</b>	<b>160.4</b>	<b>115.7</b>
Net cash from financing activities	–124.9	–109.7	466.8	–113.0	–132.7
<b>Net change in cash and cash equivalents</b>	<b>3.0</b>	<b>27.0</b>	<b>–116.1</b>	<b>47.4</b>	<b>–17.0</b>